

One-Page Summary: What Happened in March

Period covered: March 1 to March 28, 2026 (28 days). 263 transactions. Net cash movement: -\$211,892.57.

NET CASH MOVEMENT -\$211,892.57 Outflow exceeded inflow by ~4.2x	TOTAL INFLOWS \$50,198.00 20 card settlement deposits	TOTAL OUTFLOWS -\$262,090.57 243 transactions across 5 categories
--	---	---

Where the money went - Outflows by category, March 1 to 28, 2026

Payroll (Gusto) 26 runs at \$4,870 each		\$126,620
Food / consumables - US Food 208 payments, ~8/day average		\$96,371
Owner transfers 6 x \$5,000, evenly spaced		\$30,000
Rent - Unit 12 Meridian Single payment, Mar 28		\$6,200
Refrigeration - Ace Refrigeration 2 x \$1,450 (potential duplicate, see flag)		\$2,900

Items to look at

- 1

Ace Refrigeration duplicate
Two identical \$1,450 payments on Mar 14 ("Vendor payment 300"). Request a refund or credit memo if not already issued.
- 2

Coverage window is 28 days, not 31
File ends Mar 28. Three days of March may be missing - final figures will shift when the rest arrives.
- 3

Owner transfers need classification
Six \$5,000 transfers to owner account total \$30,000. Tax treatment depends on entity type - see open question.
- 4

Inflows only run through card deposits
\$50,198 from 20 deposits; no other revenue source appears. Confirm whether this is the complete inflow picture.

Key takeaways

- Cash position deteriorated sharply.**
Net outflow of \$211,892 against \$50,198 of deposits - the account is being drawn down by payroll and vendor payments.

Three categories account for 96% of outflows.
Payroll (\$126,620 / 48%), US Foods (\$96,371 / 37%), and owner transfers (\$30,000 / 11%). Everything else is small.

US Foods is the dominant vendor.
208 payments totaling \$96,370.57 across 28 days (~7-8 per day). Average \$463; range \$43 to \$894.

Findings are not errors, just things to know.
Each item above is worth a quick look, not a panic. The duplicate Ace payment is the only one with potential recoverable dollars (\$1,450).

Source: march_ledger.csv (263 rows). Method: all figures recomputed from the raw export; categorization applied by description. Reporting unit: USD. Sign: negative = outflow